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DD/S 71-4398

28 October 1971

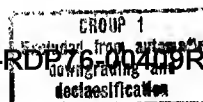
MEMORANDUM FOR THE RECORD

SUBJECT: Luncheon Meeting with the Director

On 28 October the Director invited me to have lunch with him. A wide range of points came into the conversation. These included the following:

- a. The Director inevitably will have to assume a larger community role and the time demands that go with it will necessarily mean that more internal Agency matters must be handled below his level.
- b. He must necessarily look to the DD/S for answers which up to now he has been able to get from Colonel White. He particularly wants the DD/S to get to know all of the people about whom the Director might ask so that when any request is made the answer can be from personal knowledge. He wants to be sure that in recommending for positions we put up the name of the right man for the job and that we avoid moving or suggesting officers merely because of seniority or because they have been around a long time. He wants to avoid moving the same old senior people from job to job just because of their seniority and not because of their comparative ability.
- c. Stemming from item b above, I mentioned that our young people are challenging the comparative qualifications of their seniors and that we felt that we must work at getting the more senior people some more formal qualifications.

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SECRET

d. I mentioned the fact of our Spouse Day the preceding Saturday. The Director is all for this sort of program and I also mentioned the OTR actions to include receptions with wives participation in numbers of the senior courses. Here again the Director came through strongly endorsing this idea but said that he wants it kept within sensible proportions. He does not wish us to become a chamber of commerce in this regard.

e. The Director urged that particularly in the next few months I move around to see things that I ought to see (I found later that he had given the same word to [] thus came about the trip which both of us hope to make together to see some [] installations.)

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f. I brought him up to date on the guard GSA overtime problem and also the fact that we were having a hard look at our guard uses and requirements. He endorsed this last point and noted for example why we had at all times to have two guards at the front entrance.

g. I mentioned having seen [] the evening before and that Dr. Tietjen had been keeping regularly in touch by personal visits. The Director not only encouraged this type of thing but went on to amplify his conviction and desire that OMS doctors make it a regular thing to visit Agency people who are ill. He sees no possible problem in ethical considerations or interference with other doctors perogatives. He noted particularly that doctors in the Washington area are very keen to be on the Agency referral list because they know that this is good reliable solid business.

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h. He talked at length about his view of his Chief Auditor and the importance that he places on this position. His preference is to have a technician rather than a management type.

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i. He encouraged use of the Morning Meeting to raise points which need discussion.

j. On outside speakers his interest is in seeing lists of these rather than course brochures. We talked also about [redacted] The Director gave guidance in the handling of this problem.

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[redacted]
John W. Coffey
Deputy Director
for Support

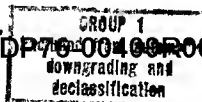
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